

INGERSOLL RAND INTRODUCTION





Ingersoll Rand (NYSE: IR) today

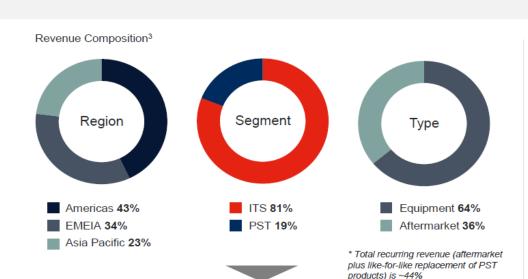
~\$5.8B
FY 2022E Revenue¹

~\$1.4B FY 2022E Adj. EBITDA¹ Mid-20s FY 2022E Adj. EBITDA Margin¹ \$20.5B
Market Cap²

~16,300 Employees²

65

Key Manufacturing Sites²



Industrial Technologies and Services (ITS)

Precision and Science Technologies (PST) Broad range of compressor, vacuum and blower solutions as well as industrial technologies including power tools and lifting equipment

Highly specialized fluid management solutions including precision liquid and gas pumps and niche compression technologies





INGERSOLL RAND INTRODUCTION





We are investing in sustainability efforts and disclosures; external recognition is improving

2021 Sustainability Report

- Our most comprehensive effort ever
- Published June 30, 2022
- Highlighted new work on product safety, lifecycle assessments (LCA), Task Force on Climate-related Financial Disclosures (TCFD) and more



Aligning portfolio to three global megatrends

- 1. Digitization
- 2. Sustainability
- 3. Quality of life

Through **three** strategic organic growth enablers

- 1. Demand generation
- 2. Industrial Internet of Things (IIoT)
- 3. Product and service innovation



View or download our 2021 Sustainability Report

Investing to build capability

- · Built a new, agile team 100% dedicated to sustainability efforts
- Committed 1,100+ person hours to establish 2020 Scope 3 use-phase GHG emissions baseline for enterprise portfolio
- Contracted with leading sustainability consulting firm to develop Design for Sustainability (DfS) playbook for enterprise-wide deployment in Q1 2023
- · Evaluating partners for full Scope 3 analysis
- Formed first internal team to lead business development within select high-growth, sustainable markets

Being recognized for our progress

· Measurable improvement with each rating agency from 2020-2021 to today

	2020 - 2021	Current			
MSCI∰	BBB	AA			
SUSTAINALYTICS	30.1 High Risk	23.5 Medium Risk			
S&P Global	Unranked	Sustainability Yearbook Member 2022 S&P Global Sustainability Award Industry Mover 2022 S&P Global			
DRIVING SUSTAINABLE ECONOMIES	D	В			

HYDROGEN HAS SURPASSED EXPECTATIONS





Global Hydrogen Fueling Station Market Revenue (USD Million) Forecast, by Region, 2017–2028

Region	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027 2028	CAGR (2021- 2028)
North America	10.21	14.44	16.63	23.08	40.15	51.88	68.71	94.97	130.73	188.58	281.34 435.31	40.56%
Europe	25.52	96.40	75.95	111.22	164.31	220.89	304.54	431.86	630.46	761.06	921.90 1,163.56	32.27%
Asia Pacific	19.82	61.67	186.98	231.84	200.53	243.40	295.12	358.37	436.53	570.79	761.33 _{1,037.23}	26.46%
Rest of World	0.45	3.05	5.34	1.21	1.47	4.17	5.66	8.04	10.76	15.01	21.66 30.25	54.02%
TOTAL	56.00	175.56	284.90	367.35	406.46	520.34	674.03	893.24	1,208.48	1,535.44	1,986.21 2,666.35	30.83%

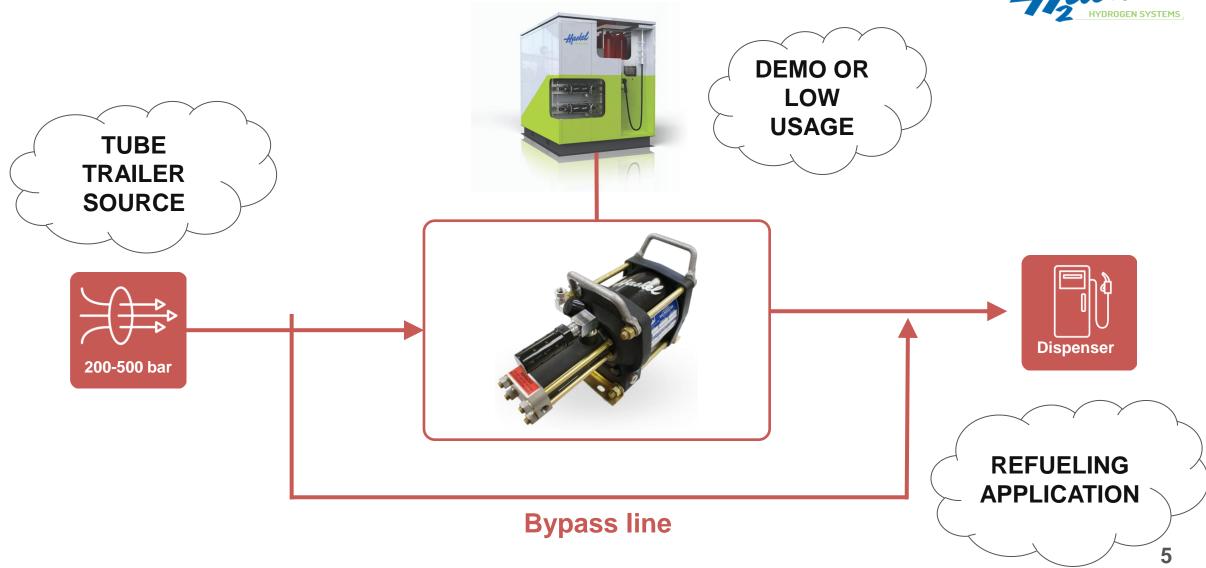
Key Takeaway

- An extreme delta in stations from 2021 2028 expected
- Forecast has increased exponentially from \$56million to \$2,666 billion.











MARKET FEEDBACK AND TRENDS





- 2. Inlet sources now include electrolysis and local SMR, reducing inlet pressure. Additional longer term grid opportunity.
- 3. Service support and critical system management important to manage customer risk.
 - 4. New, wider range of applications (chemical processes, secondary power generation, grid injection) with a range of delivery pressure requirements.
 - 5. Flow rate requirement increasing.







Shell Hydrogen





MARKET FEEDBACK AND TRENDS





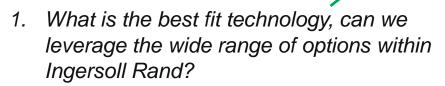




Downer

Hydrogen **Shell**





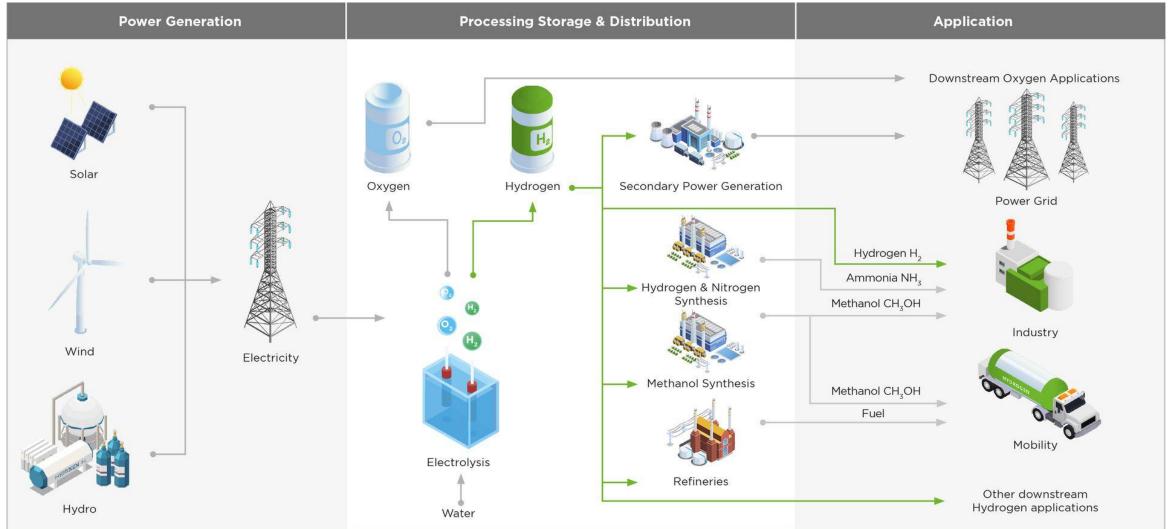
- 2. Is intermediate storage an option, what are the benefits?
- 3. New refueling stations need at least 2000kg of usable H2, large CAPEX implications.
- 4. Can we configure standard, multiple technology solutions that work in harmony?
- 5. We need to be bold in our efforts to support the market move to standard solutions.









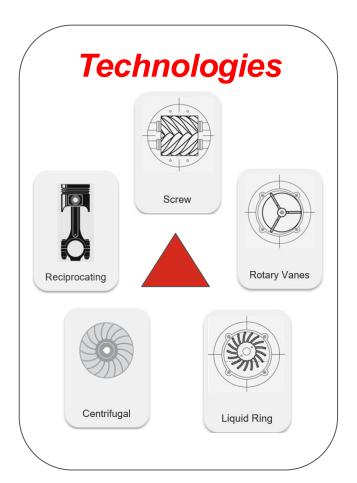


FULLY HORIZONTALLY INTEGRATED





Ingersoll Rand has the expertise to standardize, without losing the flexibility to customize





Features

- Oil-free and oil-lubricated designs
- Pressure range from 1 bar(g) to 1034 bar(g)
- Flow rate up to 168.000 m³/h
- Fixed speed and variable speed
- Standard product and bespoke designs
- Certifications and approvals (ISO / ASME / ATEX / API)

A PROBLEM THAT NEEDS A SOLUTION





Stations need interim compression to serve a demanding refueling schedule

REFUELLING STATION INPUT: 40 BAR





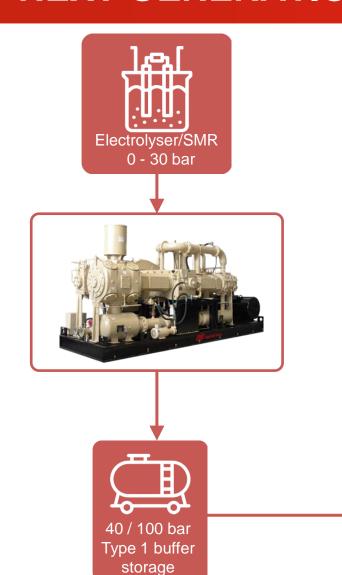


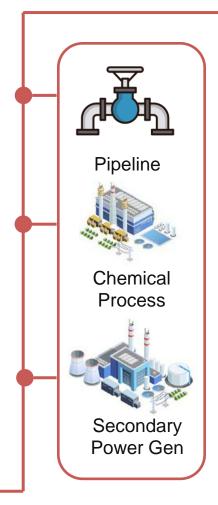
SMR OUTPUT: 4-7 BAR

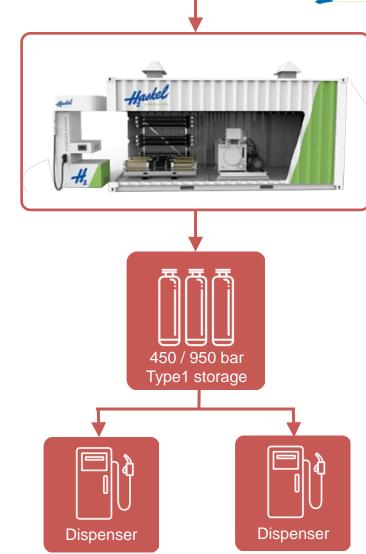
NEXT GENERATION SOLUTIONS











RECIPROCATING COMPRESSORS





100 bar solutions



Reliable

Proven in mission critical applications across industry



Robust

Engineered to perform in any environment



Efficient

Slow piston speed and active water cooling for maximum efficiency





Configurable and flexible Performance to match your system needs



Ease of Maintenance Designed to allow fast and effective maintenance



Certifications and approvals ISO, ASME, ATEX, API and other certifications available on request

RECIPROCATING COMPRESSORS





100 bar solutions









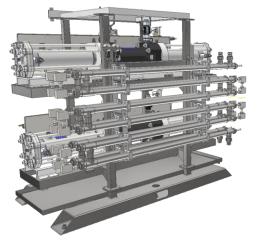
	ESH	ESV	PHE	HSE				
Layout	Horizontal	Vertical	Horizontal	Horizontal				
Speed Range (rpm)	300 – 750	300 – 650	300 – 750	350 – 500				
Max Discharge Pressure	100 barg							
Flow Rate (m ³ /hr)	100 – 200	250 – 500	750 – 1,750	1,500 – 3,500				
Max Flow (tpd)	0.5	1	3.5	7				
Max Flow boosted inlet (tpd)	-	-	15	30				
Rated Power (kW)	56	56	310	620				













REFUELING STATIONS











NEXT GENERATION TECHNOLOGY







Customer Requests

Impact on decision

Fast filling



- T_{ambient} < 60 Minutes
- $T_{20} < 10 \text{ Minutes}$
- T_{40} < 3 minutes

Increased flow rate



- Regional fleets
- 3,000 kgs+ per day
- Reduction in on site MP and HP storage
- Up to 120g per second dispense

CAPEX/TCO

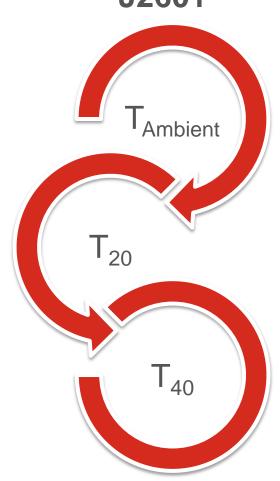


- Compressor/system efficiency
- IoT connectivity
- Advanced service support features
- Container based installation

Inlet condition



- LP, MP, HP Storage
- PEM Electrolyser
- SMR Low Pressure output
- Liquid



OUR LIFETIME PROMISE





Total equipment solution design capability across all

technologies

Design principles for lowest Total Cost of Ownership, and extreme robustness

Global presence and service coverage with OEM expertise and parts

> **Total Peace of Mind** with **CARE** Maintenance Agreements and IIoT services

Strong Engineer-To-Order capability, with in-house manufacturing

Maintenance, overhaul and upgrade offerings for maximized useful life of equipment

OUR LIFETIME PROMISE





Lean on us

To help you make life better

We are committed to making our customers successful.

We pride ourselves on innovation, and we aim to operate in a clear, straightforward fashion. We aspire to be connected for life with our customers and embrace the responsibility that comes with that. We know they lean on us for essential, vital and mission-critical solutions.

